

### **In Memoriam**



Delmore (Del) C.W. Crewson, FCA 1942-2017

Del was a friend and a dedicated and diligent trustee. He will be dearly missed by the trustees and employees at Artis, as well as his friends and colleagues throughout the industry and our community.

As a permanent memorial to Del and an expression of our gratitude for his contribution to Artis, we have renamed the conference centre at 360 Main Street in Winnipeg, Manitoba, the "Del Crewson Conference Centre".







Armin Martens
President and Chief
Executive Officer



Jim Green Chief Financial Officer



David Johnson EVP, Asset Management (Central Region)



Philip Martens EVP, Asset Management (U.S. Region)



Frank Sherlock EVP, Property Management



Dennis Wong EVP, Asset Management (Western Region)



Patrick Devine SVP, Leasing (U.S. Region)



Marie Dunn SVP, Asset Management (U.S. Region)



Brad Goerzen SVP, Leasing (Central Region)



John Mah SVP, Asset Management (Eastern Region)



Amy Melchior SVP, Asset Management (Minnesota)



Kim Riley SVP, Acquisitions & Dispositions



Ron Wieler SVP, Development (U.S. Region)



Leon Wilkosz SVP, Asset Management (Wisconsin)

## Agenda



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7. Fix Number of Trustees

2. Appointment of Scrutineers

8. Election of Trustees

3. Registration of Proxies

9. Appointment of External Auditors

4. Notice of Meeting

10. Amendment and Renewal of Unitholder Rights Plan

5. Scrutineer's Report

11. Report of the President and C.E.O.

6. Receipt of Annual Consolidated Financial Statements

12. Termination

## **Board of Trustees**





Armin Martens
Trustee, President & Chief Executive Officer



Edward Warkentin
Chairman of the Board



Bruce Jack Trustee



Cornelius Martens Trustee



Ronald Rimer Trustee



Patrick Ryan Trustee



Victor Thielmann Trustee



Wayne Townsend Trustee





**Armin Martens** 

President & Chief Executive Officer



## **Core Mission and Objectives**



#### **CORE MISSION**

To create economic value for our Unitholders through active investment and management of commercial real estate in Canada and select U.S. markets

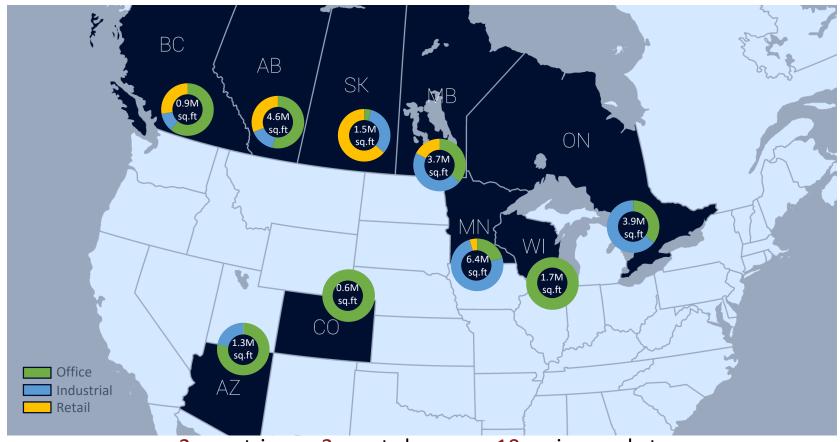
#### **KEY OBJECTIVES**

To maintain a course of continuous improvement:

- Improve the calibre of our real estate portfolio
- Improve our Earnings
- Improve our Balance Sheet
- · Improve the reliability/sustainability of our cash distributions, enabling them to grow over time



## **Portfolio Overview - Diversified Commercial Properties**



2 countries - 3 asset classes - 10 major markets

247 properties – 25.4 million square feet – \$5.6B GBV – 93% occupancy

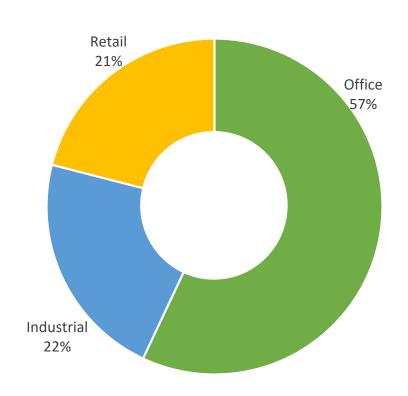
Information on this slide is inclusive of Artis' proportionate share of its joint venture arrangements.

Occupancy plus commitments excludes properties held for redevelopment, completed new developments and new developments in process

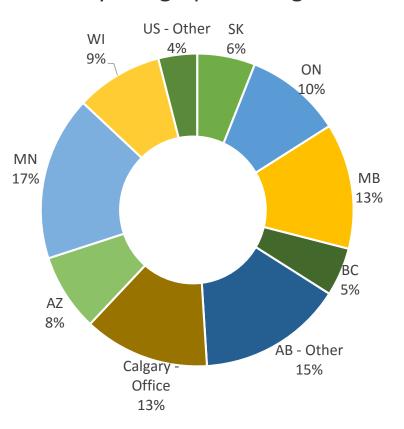
### **Portfolio Diversification**



NOI by Asset Class



### NOI by Geographical Region



Property NOI for three months ended March 31, 2017, inclusive of Artis' proportionate share of joint venture arrangements







Uplands Common Lethbridge, AB Retail 53,392 square feet Sale Price: \$15.2 million Capitalization Rate: 5.90%



Airdrie Flex Industrial Airdrie, AB Industrial 27,535 square feet Sale Price: \$5.4 million Capitalization Rate: 6.39%



Southwood Corner Calgary, AB Retail 112,406 square feet Sale Price: \$40.2 million Capitalization Rate: 5.72%



Westbank Hub Shopping Centre & Westbank Hub Centre North Westbank, BC Retail 326,934 square feet Sale Price: \$80.1 million Capitalization Rate: 5.52% (75% interest)



Ford Tower and Alpine Building Calgary, AB Office 201,349 square feet

Sale Price: \$37.5 million Capitalization Rate: 6.12%



Mayfield Industrial Plaza Edmonton, AB Industrial 23,517 square feet Sale Price: \$3.2 million Capitalization Rate: 5.99%



## **Capital Recycling Progress - Acquisitions**

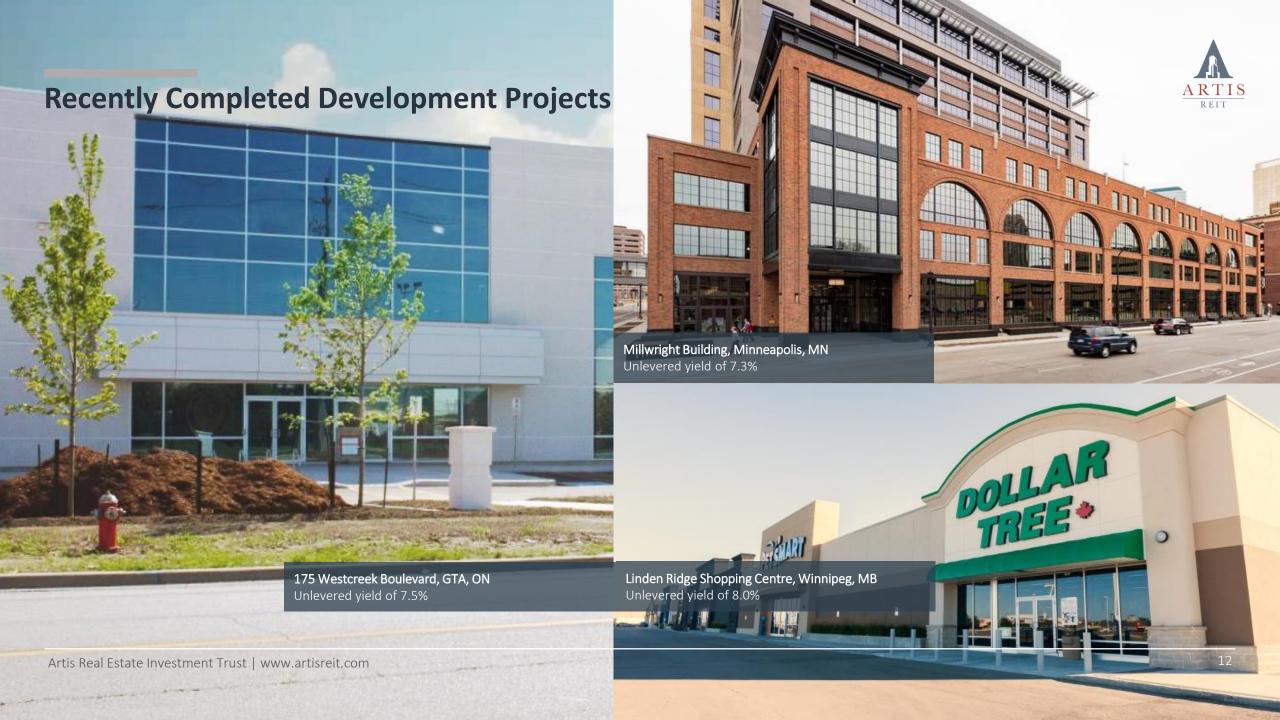
Madison Lifestyle Office Portfolio: 10% NOI growth in less than a year



Madison Lifestyle Office Portfolio				
Asset Class	Class A Office			
Gross Leasable Area	1.7 million sq. ft.			
Number of Assets	16			
Purchase Price	US\$260.0 million			
Price Per Square Foot	US\$153			
Initial Capitalization Rate	7.50%			
% Leased at June 2016	87%			
% Leased at March 2017	93%			











Approximately \$200 million of major redevelopment and new construction projects under way in 2017

Targeted weighted-average unlevered yield of 7.50%





Estimated completion: Q3-17



Estimated completion: Q4-17

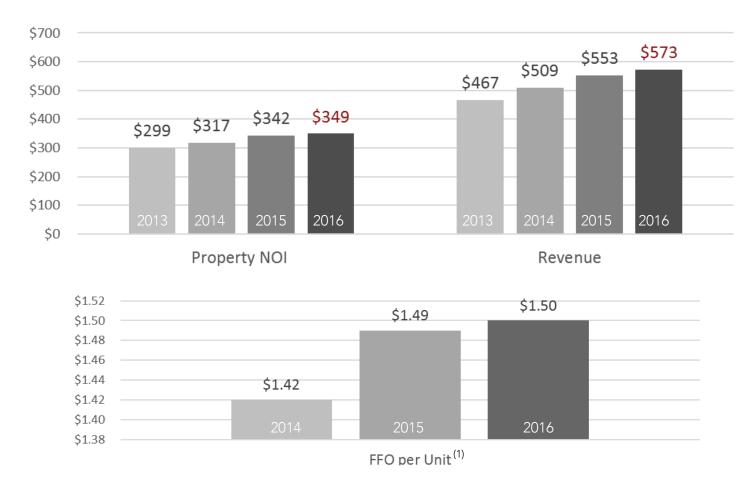


Estimated completion: Q1-17 & Q2-17





### **Select Financial Information**



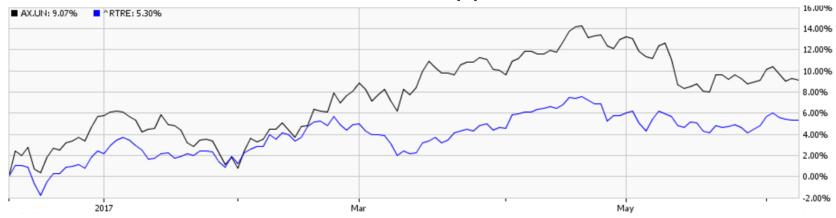
All information on this slide is inclusive of Artis' proportionate share of its joint venture arrangements.

<sup>(1)</sup> Excluding lease termination and non-recurring other income

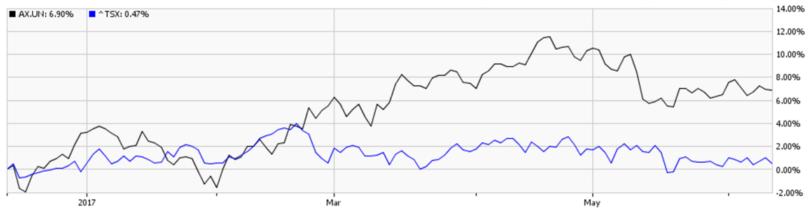
### **Performance**



## AX.UN vs. S&P/TSX Capped REIT Index



## AX.UN vs. S&P/TSX Composite Index



# **Meeting the Objectives**



#### 2016 Scorecard

Staying on the path of continuous improvement



Accretive recycling of capital and improving the calibre of real estate portfolio

Acquired a portfolio of office assets for US\$260.0 million at a capitalization rate of 7.5% and disposed of \$349.4 million and US\$16.6 million of assets for a weighted-average capitalization rate of 6.4% (1)

Improved our FFO payout ratio



Decreased from 72.5% to 72.0% (exclusive of lease termination income and non-recurring other income)

Improved our balance sheet



Total Debt to GBV reduced from 52.4% to 51.0%

Maintained BBB Low(Stable) Investment Grade Credit Rating



 $<sup>^{\</sup>mbox{\scriptsize (1)}}\,\mbox{Excluding properties sold to an owner-occupier}$ 





#### Interest rate environment

- Federal Open Market Committee (FOMC) rate increase or hold?
- Wither the Bank of Canada (BOC)?
- Affect on foreign exchange and Artis

#### Headwinds for REITs and Artis:

- Commodity prices
- Calgary office market

#### So, what about "AX on the TSX"?

- Just keep our hands on the plow
- Stay focused and disciplined



### **Guideposts for 2017 and Beyond**

- Accretive recycling of capital
- Accretive refinancing of debt
- DRIP suspended, minimizing dilution
- Narrow the gap between Unit price and NAV
- Balance sheet considerations
  - AX has a strong balance sheet
  - AX has an investment grade credit rating
  - AX has a safe distribution
- Continue to improve the calibre and diversification of our Real Estate Portfolio



